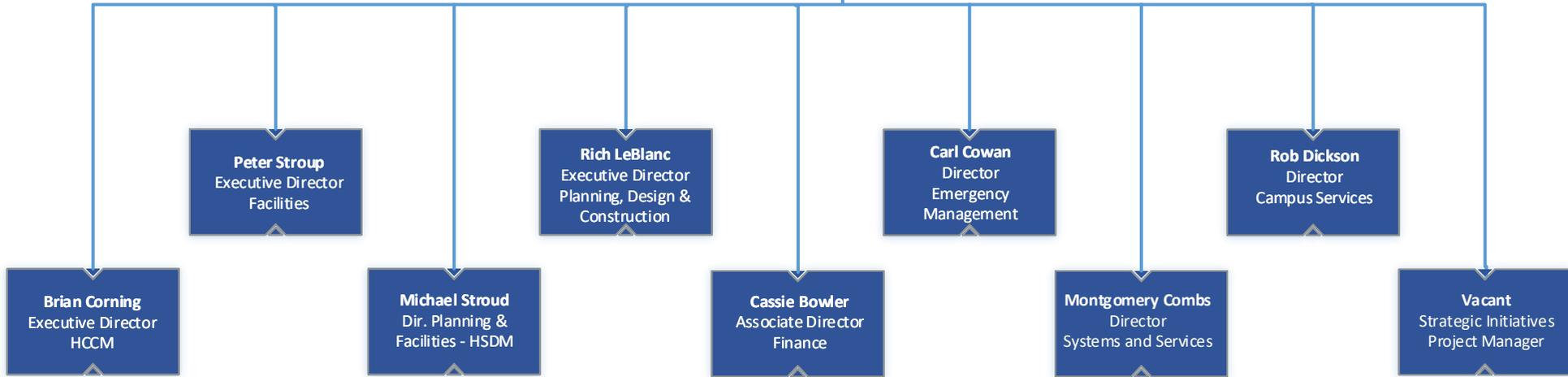
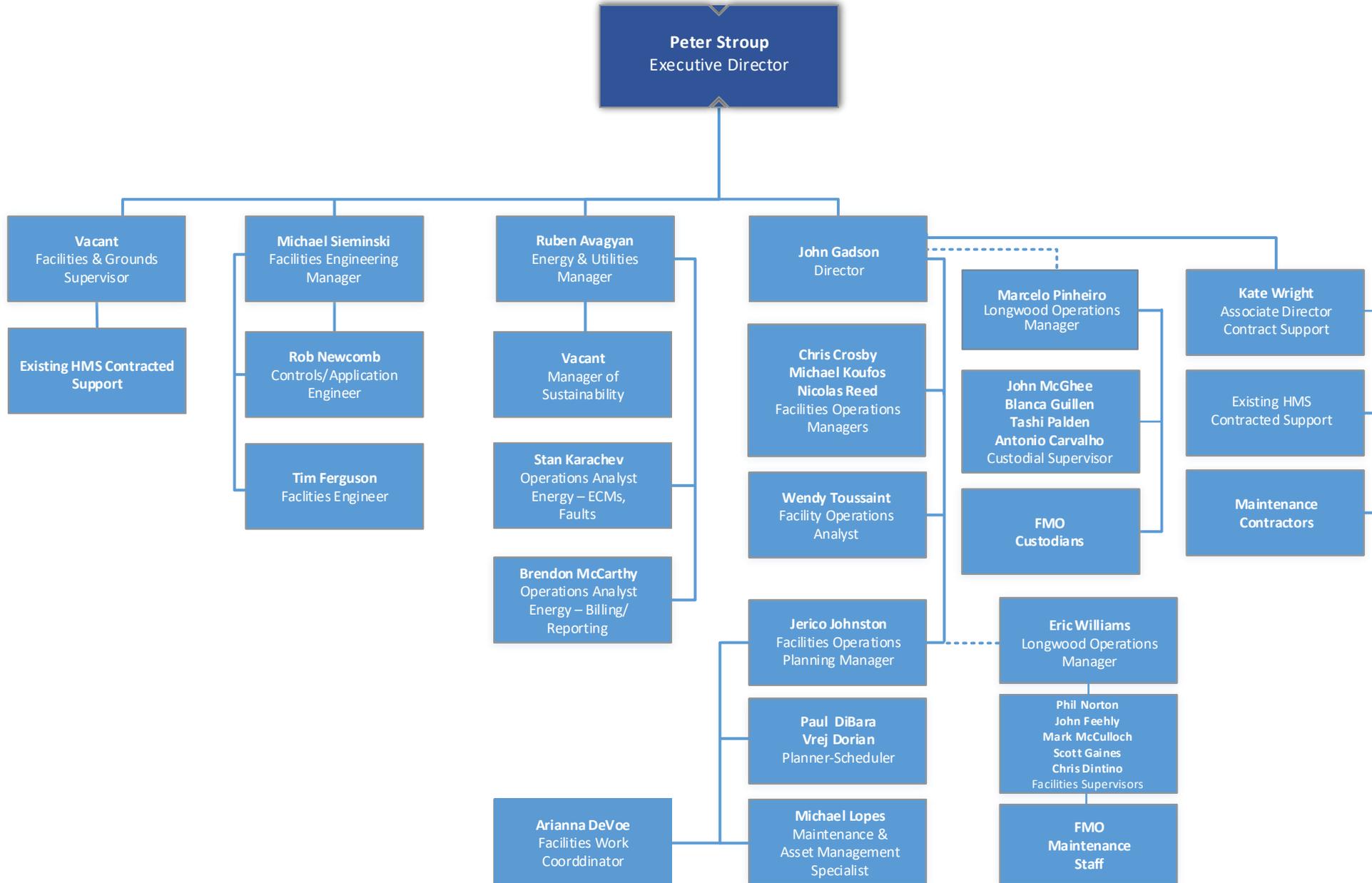




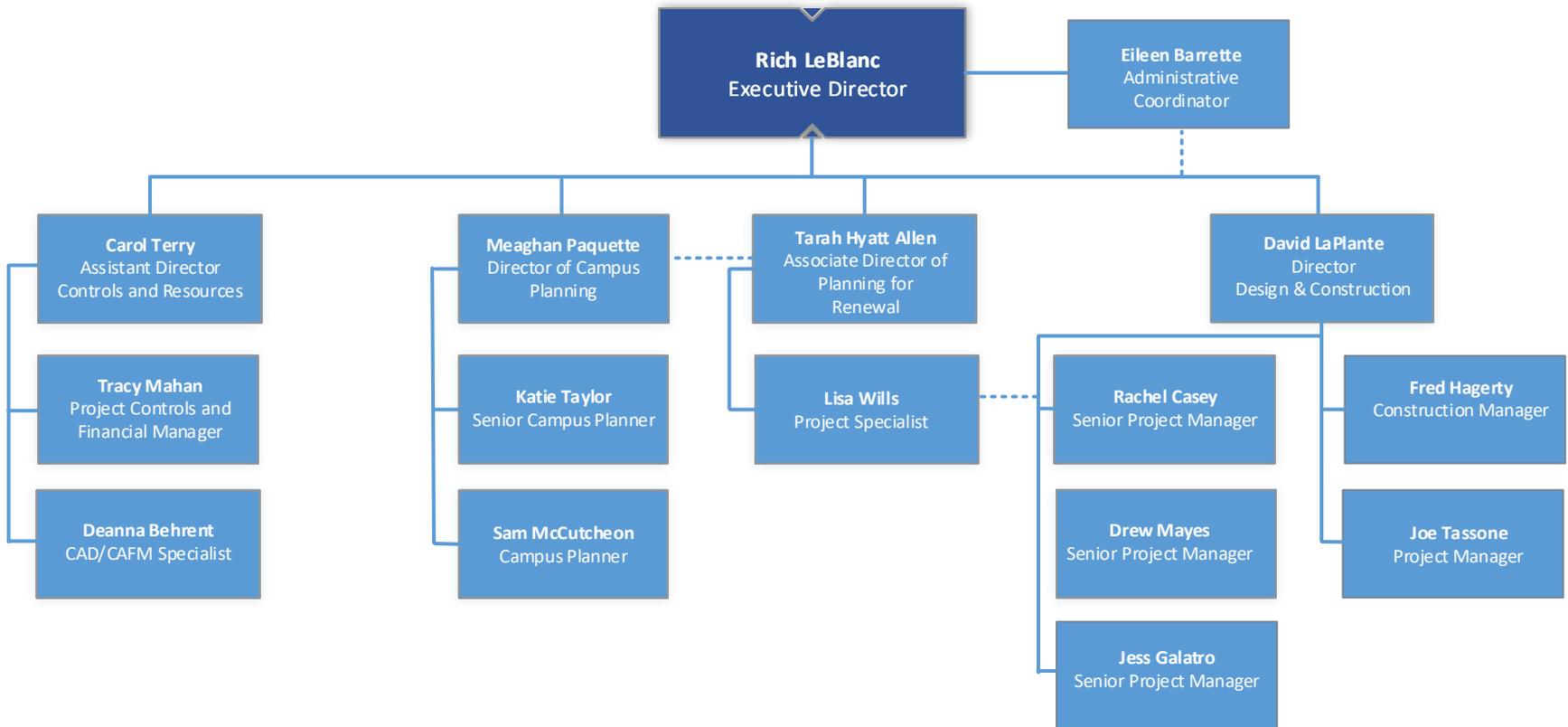
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CAMPUS PLANNING & FACILITIES





PLANNING, DESIGN, AND CONSTRUCTION (PDC)





HARVARD
MEDICAL SCHOOL

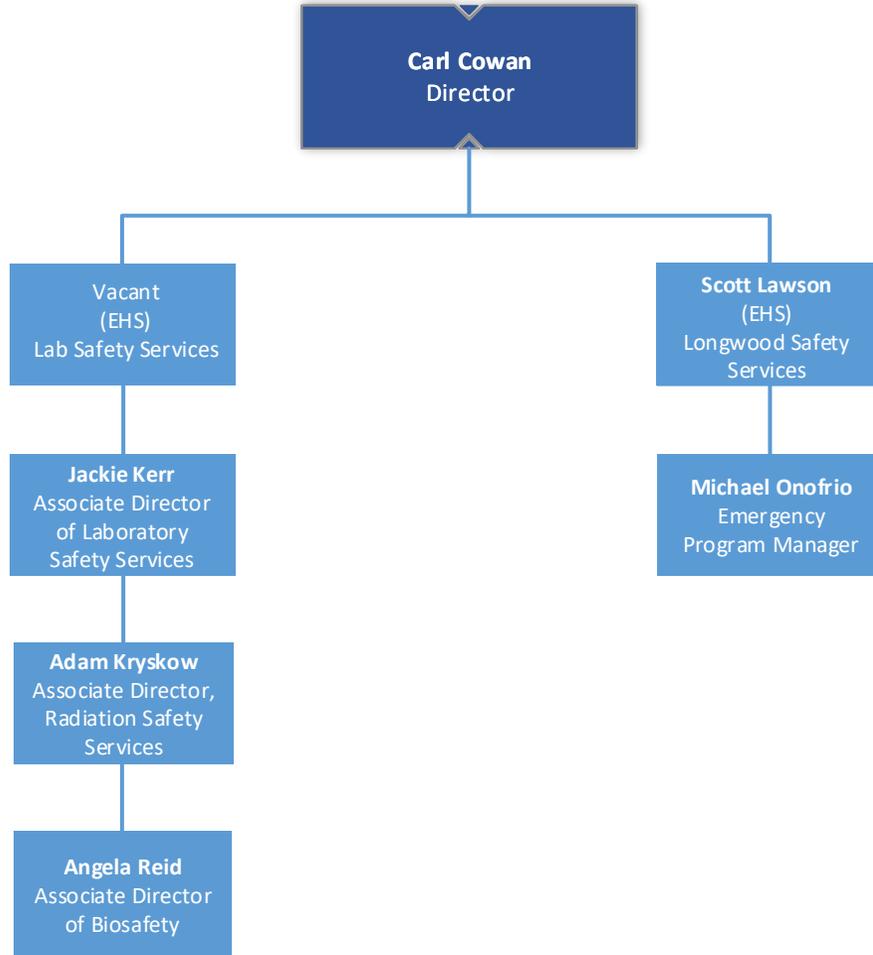
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FINANCE & CAPITAL PLANNING





EMERGENCY MANAGEMENT



CAMPUS SERVICES

