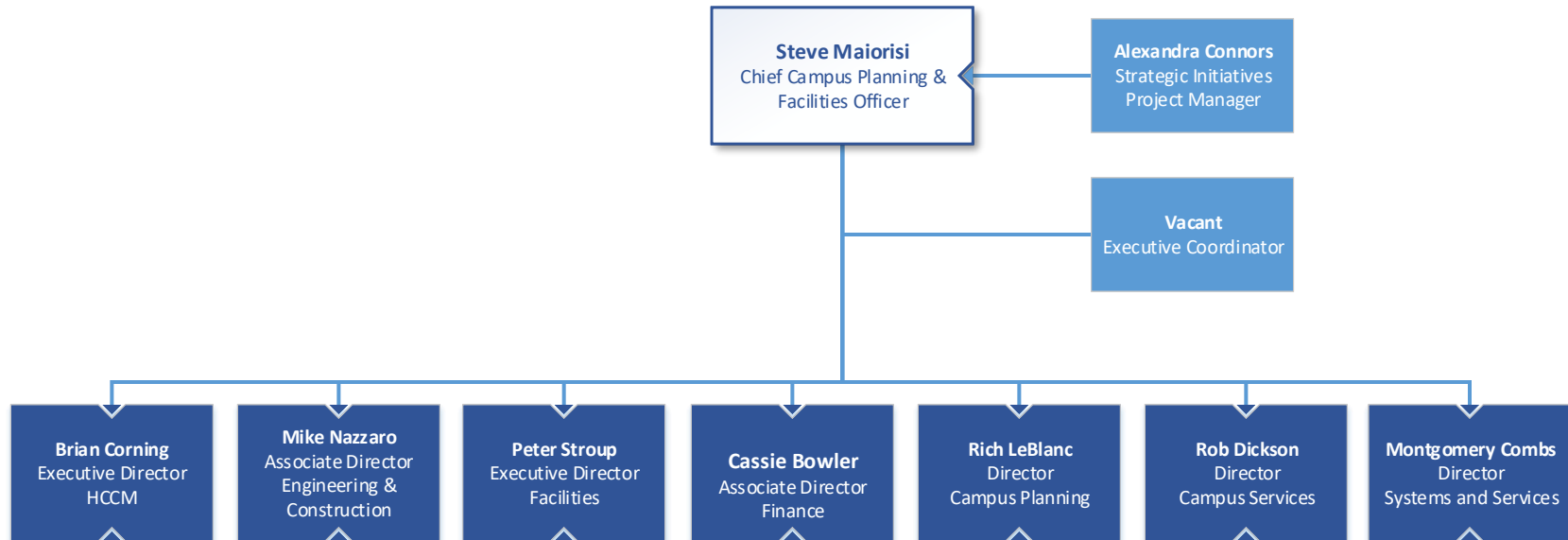
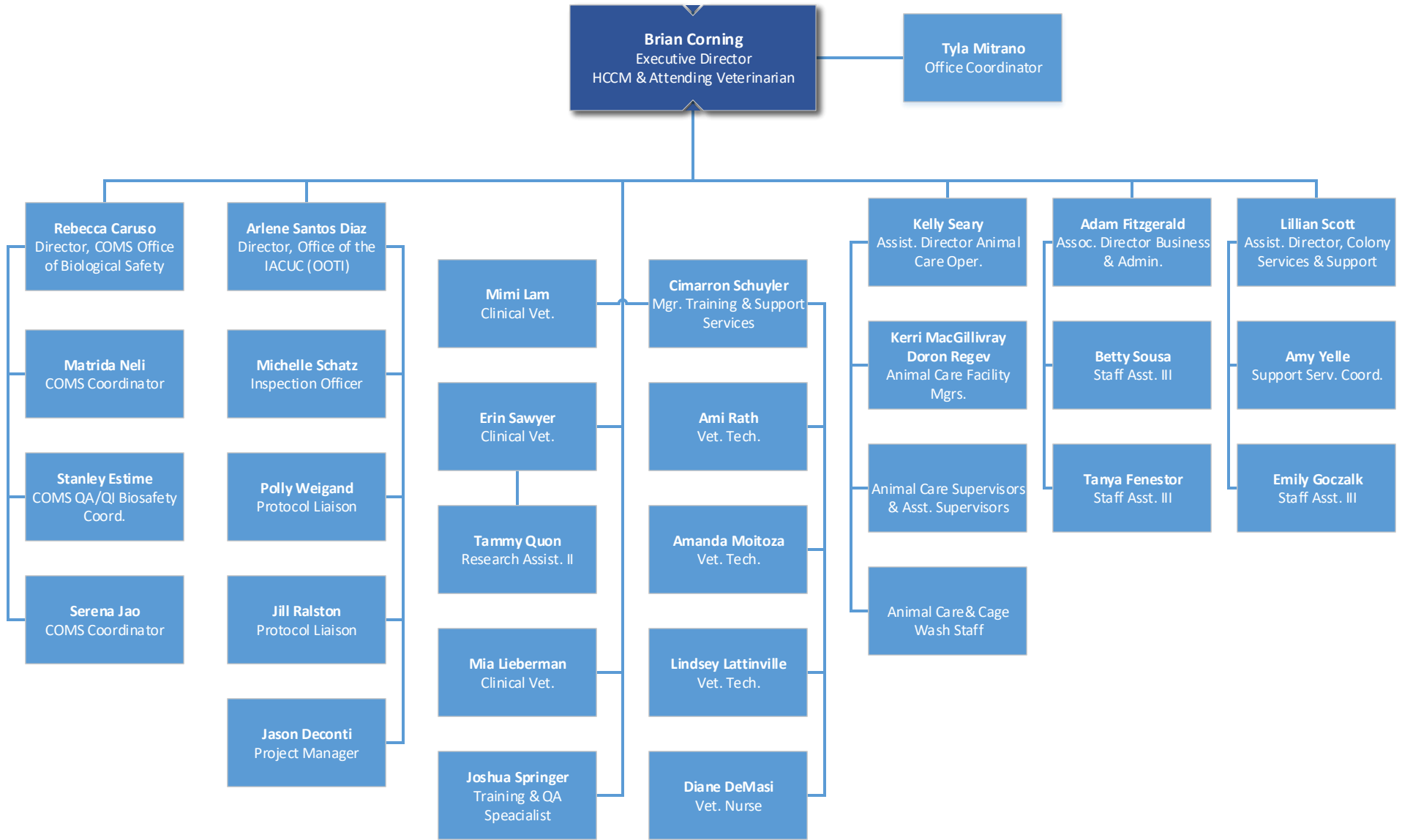


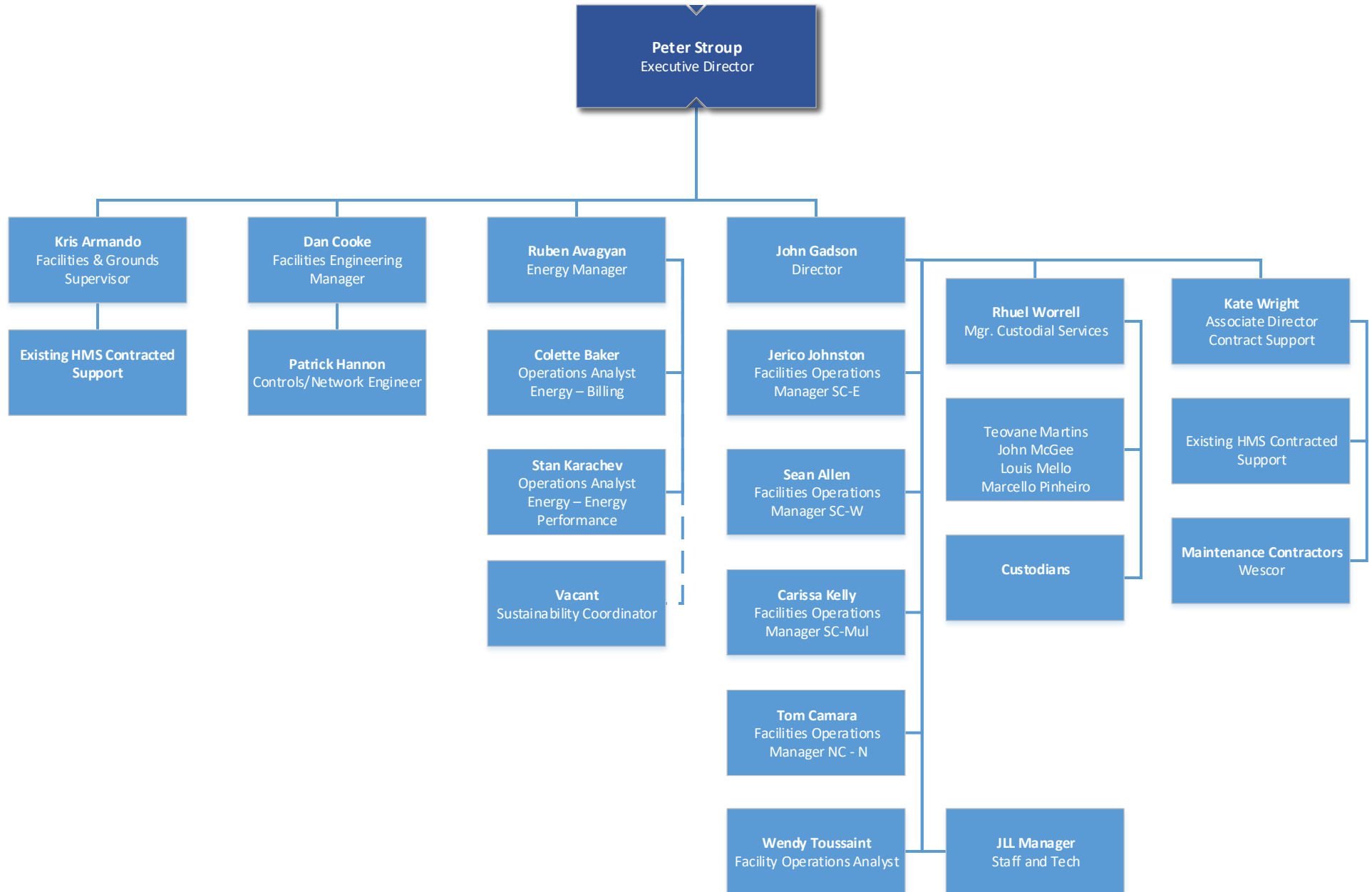
**CAMPUS PLANNING & FACILITIES**

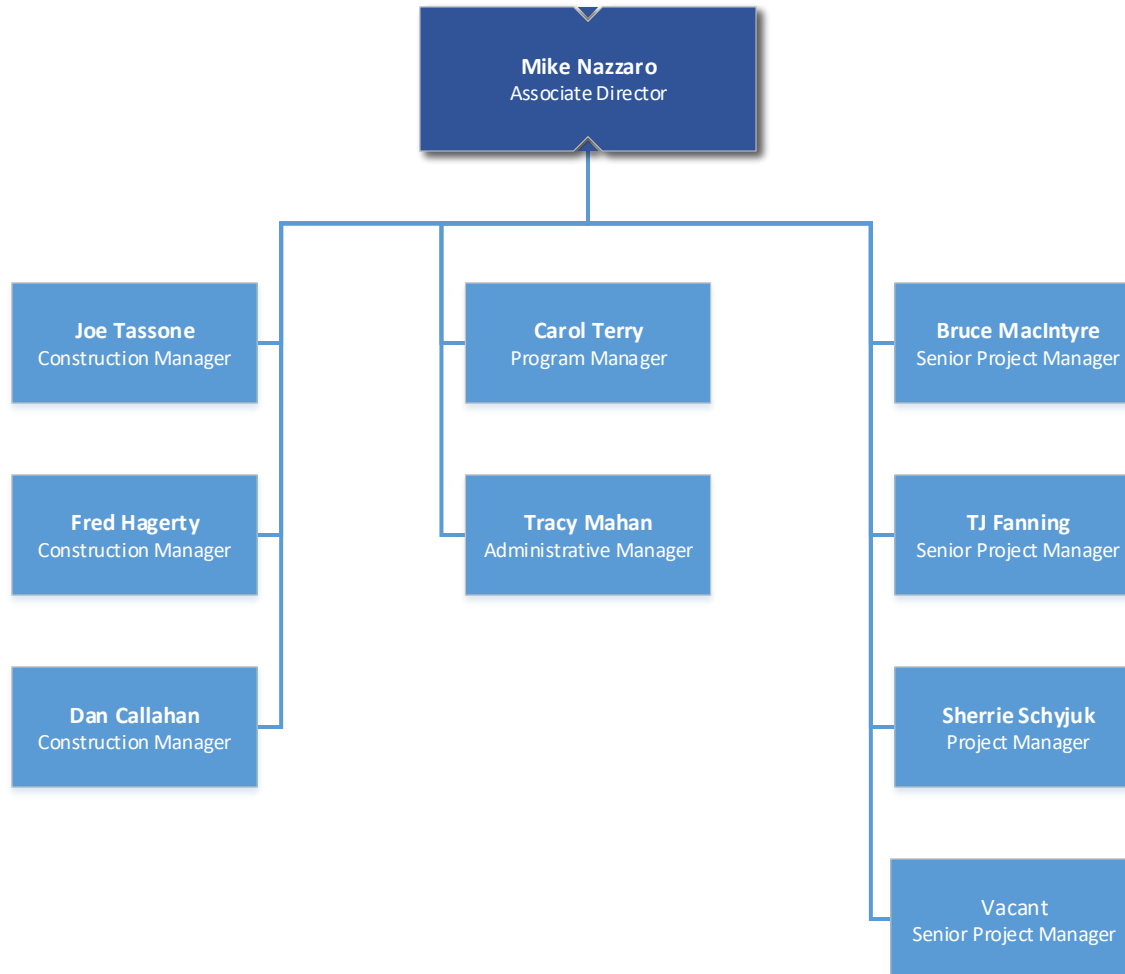


**HARVARD CENTER FOR  
COMPARATIVE MEDICINE (HCCM)**



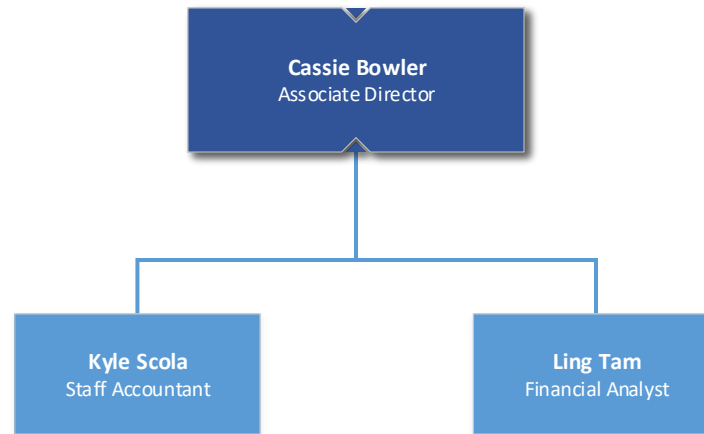
**FACILITIES**

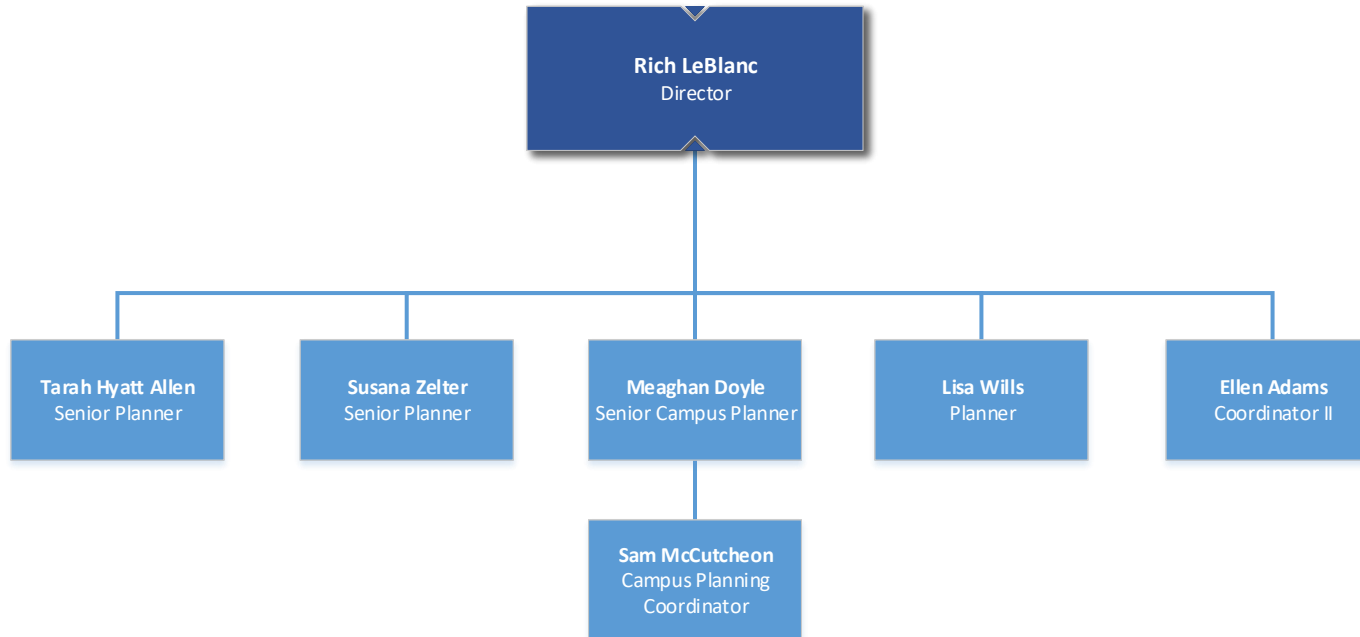


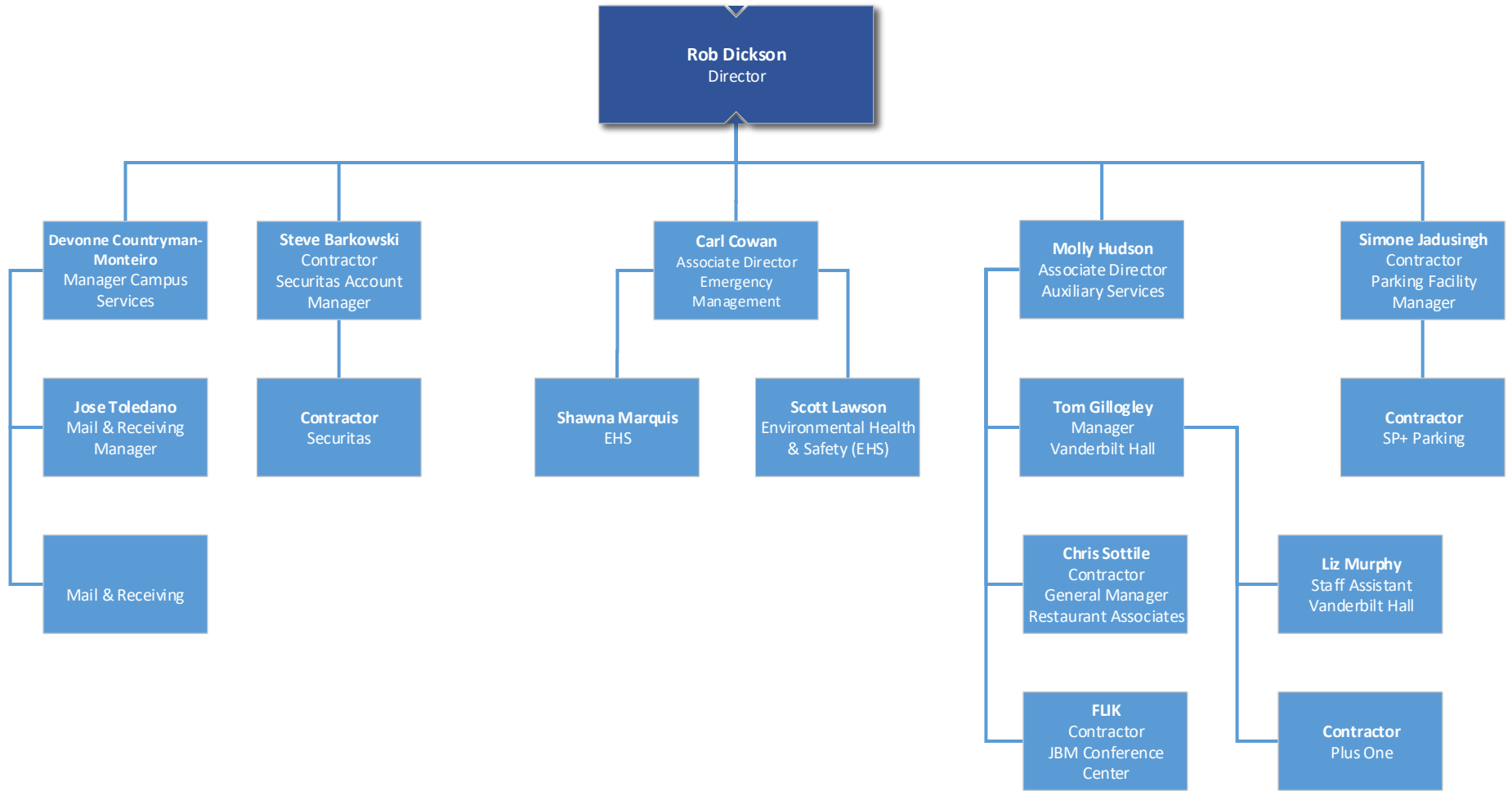
**ENGINEERING & CONSTRUCTION**



FINANCE & CAPITAL PLANNING



**CAMPUS PLANNING**

**CAMPUS SERVICES**



SYSTEMS AND SERVICES

Montgomery Combs  
Director  
Systems and Services